





## INTRODUCTION

Letter from the President 1

## PART ONE - ABOUT US

About us 3  
Our history 3  
Mission and Vision 3  
Rondine's Partners 4

## PART TWO - THE WORLD IN RONDINE

World House 6  
Quarto Anno Liceale d'Eccellenza (Fourth High School  
Year of Excellence) 8  
Master Executive 10  
UWO Study Abroad @ Rondine 11  
The right not to flee 12  
Catholic Committee for Cultural Collaboration with  
Orthodox Churches and Eastern Orthodox Churches 13  
Promoting human rights 14  
Open day and Campus 15  
The Third Millennium Citadel 16

## PART THREE - RONDINE IN THE WORLD

Leaders for Peace 18

## PART FOUR - PUBLIC ENGAGEMENT

Events 26  
Awareness campaigns 28  
Media & Press 28  
Web and social media 29  
Editorial line 29  
Fundraising 30  
Supporters in 2018 31  
Community 32

## PART FIVE - BALANCE SHEET

2018 Numbers 34





# “GIVE ME A PLACE TO STAND, AND A LEVER LONG ENOUGH, AND I WILL MOVE THE WORLD”

## Letter from the President Franco Vaccari

“Give me a place to stand, and a lever long enough, and I shall move the earth”. That’s what Archimedes said about 2200 years ago. Give me a breach, and I shall break down any wall: that’s what Rondine could say today.

If we briefly describe the year we spent, we could say that 2018 - the year of the twentieth anniversary - was **the year of the breach**.

I like to imagine the first 20 years of Rondine as a passionate search for tens and hundreds of people who are close to a “wall” in an attempt to identify the critical point and being able to open the first breach (of any wall, but also and especially of what can be called **The Wall**: the invisible one that reads “**the war, since the world began, has always existed and will always do**”).

I see 20 years of faces and stories and their constant exchange for short or large periods in this common history. With great affection, I see the faces of those who left us, but that we still feel together with us, in faith and in a secular legacy of relationships that never end. From Gabriele Abbado to Giuseppe and Adele Baracchi, from David from Sierra Leone to Alexej Bukalov... I see the faces of those who were faithful since the first hour, passing through exciting, as well as very difficult seasons, crossing and not running away from conflict.

Some people has brought passion, some of them fantasy, some foresight, some concreteness, some prudence, some audacity, some finance, some intelligence ... and each one of them brought trust.

It seems like all this richness of gifts concentrated at one point: the 10th of December, in New York at the United Nations, when we launched the campaign “Leaders for Peace”. We asked for two symbolic and concrete responses, totally possible: move a symbolic amount from the defence budget to donate a grant to train a global leader with Rondine Method and embrace the Rondine Method in their states in order to re-think and teach human rights from a new perspective.

> We said we would go to take a step forward, our possible step. We also said that we would leave a scratch in the glass of a Palace which lives the dramatic gap between the great institutional reality it represents and the concrete representation of the best peace concerns of populations.

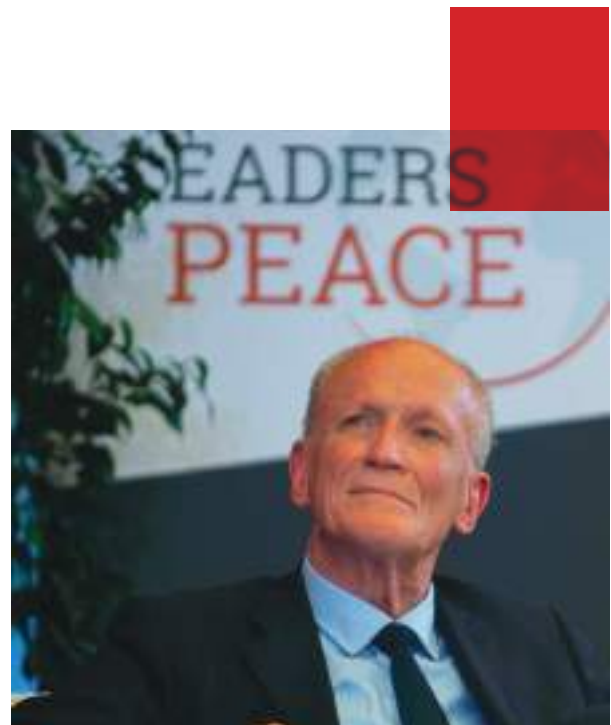
When we were back, we realized that something

different from the step and the scratch had happened: it was a **breach in THE WALL**. We had drawn the attention of 193 States on a possibility, an action that we presented as “almost ridiculous”. But nobody smiled after we presented it. Everybody immediately understood what that proposal could open and what the accession of each State could spread out.

Now it is up to each one - personal subject or legal entity - to refine the gaze, win the possible, resurgent, ironic smile (even only interior), leave for a moment the cynicism, place the eye on this breach and see FROM THERE over the wall. Or we could stay along the wall, aiming to go over it, but still looking at its expanse and its ostensible unbreakableness, thus losing heart and giving up, putting the hope away. Renouncing to be fully human.

**Rondine** (either geographic or cultural and spiritual) is **THAT breach**. Living it (the hamlet or the perspective) regenerates the human and therefore the hope.

This regeneration is already peace.



Franco Vaccari  
President of Rondine Cittadella della Pace



Part One  
**ABOUT US**

## ABOUT US

Rondine Cittadella della Pace is an organization committed to the reduction of the armed conflicts around the world and the spreading of its own method for the creative transformation of conflict in every context.

Its aim is **contributing to a planet without armed conflicts, in which every person has the instruments to creatively manage conflicts, in a positive way.**

Rondine was born in a medieval hamlet in Tuscany, a few kilometres far from Arezzo, in Italy: here the main

projects for education and training are composed. A place for human beings' regeneration, for them to become leaders of themselves and their own communities, in the search for the common good.

The project that gives rise and inspiration to Rondine is the **Studentato Internazionale - World House**, which welcomes young people coming from countries that are witness of armed conflicts or post-conflicts and helps them to find the human being inside their enemy, through the hard and surprising job of daily coexistence.

## OUR HISTORY

In 1988 Franco Vaccari and Rondine founders' group - while experiencing the values of hospitality and dialogue in this little Italian hamlet in the heart of Tuscany, taking inspiration from Giorgio La Pira and don Lorenzo Milani - decided to try and see beyond the Iron Curtain: even though they had no experience in conflicts field, they sent a letter to Raissa Gorbacëva, aiming to open a communication channel with the Soviet Union and the East. Unexpectedly, the soviet first lady welcomed their proposal and invited them to Moscow. The trip marked the beginning of the relations with the Soviet Union: **a first step in backchannel diplomacy, coming from citizens.**

In 1995 - a year marked by the war of Chechnya - that step took shape in the call from Moscow to the founders of Rondine to seek a truce to the conflict. As

a result of intense secret negotiations, the delegation obtained a first 72-hour ceasefire.

At the end of the first armed conflict in Chechnya, the rector of the University of Groznyj, Mukadi Izrailov, asked Franco Vaccari to host in Rondine some young Chechens, in order for them to complete their studies interrupted because of the war. Inspired by La Pira's thought, Vaccari answered: "Yes, we will welcome the Chechens, as long as they will live together with young Russians". Thus, the Studentato Internazionale - World House was born, defining and inaugurating the vision of Rondine Cittadella della Pace: **a place where young enemies are willing to get involved in the construction of a real relationship of peace.**

## MISSION E VISION

Rondine Cittadella della Pace aims to promote a creative transformation of the conflict, through the experience of young people who discover the human being in their enemy.

Due to its twenty-year experience, Rondine is an international reference on many fronts:

- analysis of conflicting contexts, both local and international, and identification of a strategy for the management of the needs and of the criticality through the enhancement of common goods

- diffusion of an innovative training method for the management and transformation of conflicts, which is able to generate positive redemption

- design, development and implementation of project ideas with tangible positive impact on the reference contexts

- creating innovative partnerships with institutional and profit subjects, within the international context, too.

## RONDINE'S PARTNERS

Rondine Cittadella della Pace collaborates with Cooperativa Sociale Rondine Servizi (*Rondine Services Social Cooperative*), Fondazione di Comunità per Rondine (*Communities for Rondine Foundation*), Associazione Imprenditori per la Pace (*Entrepreneurs for Peace association*) and Rondine International Peace Lab, to achieve together the same goal: reducing the armed conflicts around the world and spreading the Rondine Method for the creative conflict transformation in every context.

### THE COOPERATIVA SOCIALE RONDINE SERVIZI

The Cooperativa Sociale Rondine Servizi aims to pursue the community general interest in human promotion and in citizens' social integration, in a mutualist spirit and without speculative purposes.

In particular, it offers to its co-operator associates job opportunities at better economic, social and professional conditions comparing to the rest of the market. **Special attention is given to the job placement for disadvantaged persons.**

In 2018 the Cooperativa carried out many activities, most of them for the association Rondine Cittadella della Pace, taking care of the hamlet with maintenance, cleaning and canteen management. **Moreover, on February 2018 the Cooperativa changed its own Articles of Association, thus opening to teaching activities, too.**

### THE FONDAZIONE COMUNITÀ PER RONDINE

The Fondazione Comunità per Rondine arose from the recognition of an entire local community in its multiple institutional, civil, social, cultural, economic and religious expressions.

**Its objective is to support the Cittadella della Pace as ancient Tuscan hamlet and as a place for development of projects for Rondine.**

### THE IMPRENDITORI PER LA PACE ASSOCIATION

The Imprenditori per la Pace association is composed of entrepreneurs, managers, artisans and traders who stood out in their jobs, performing important business activities and generating a concrete positive impact on their contexts.

Members of the Imprenditori per la Pace association are committed to support and develop projects for Rondine, in order to achieve the association goals: the construction of a world in peace and the creative management of conflicts.

Members of the Imprenditori per la Pace association: President **Ivana Ciabatti** (Italpreziosi), **Valentino Mercati** (Aboca), **Brunello Cucinelli** (Cucinelli),

**Emanuele Gatteschi** (Umanamente), **Giovanni Basagni** (Miniconf).

### RONDINE INTERNATIONAL PEACE LAB

Rondine International Peace Lab (IPL) is an international organization composed of almost 200 global leaders: a worldwide net which applies the Rondine Method for the creative transformation of conflicts in every possible context.

The association is formed by students of the Studentato Internazionale of Rondine, who, by the end of their learning process in the Cittadella della Pace, implement the tools and the developed skills in promoting dialogue, coexistence, and peace processes in conflict or post-conflict contexts.

Mutual trust and professional knowledge are the fundamental elements of Rondine International Peace Lab. IPL members - former enemies become friends through the Rondine process - feel and live any kind of conflict as if it were theirs: therefore, they are ready to intervene with an innovative approach in any context, even though it is far from their country of origin.

Rondine International Peace Lab made an innovative choice also while forming its Board of Directors, basing it on skills, not on geographical location. A great act of mutual trust between IPL young leaders: a BoD member, in fact, can make decisions about measures related to his/her former enemy's Country. **Rondine International Peace Lab ambitious target is to lead the world change to a future of peace.**

A photograph of a Black man in a grey suit and white shirt, speaking and gesturing with his hands. He is positioned in the center of the frame. The background is blurred, showing several flags on poles, including the flag of the Democratic Republic of Congo. The entire image is framed by a white border that is slightly offset, creating a layered effect. A large red shape is overlaid at the bottom of the image, containing the text.

Part two  
**THE WORLD IN  
RONDINE**



## World House

### **BENEFICIARIES** (reference year 2018/2019)

**26** Young university students coming from conflict or post-conflict areas

### **BENEFICIARIES UP TO 2018, INCLUDED**

**190** Students trained in Rondine

### **PROJECT DURATION**

**2 YEARS**

### **SUPPORTERS 2018**

Andy Khawaja - Allied Wallet Ltd  
 Conferenza Episcopale Italiana - CEI (*The Italian Bishops' Conference*) - 8 x1000 funds to the Italian Catholic Church  
 Emanuele Gatteschi  
 Fondazione Brunello e Federica Cucinelli  
 Fondazione Cassa di Risparmio di Firenze  
 Fondazione di Comunità per Rondine with funds of the Presidenza Regione Toscana  
 Fondazione Enel  
 Fondazione Giuseppe e Adele Baracchi Onlus  
 Fondazione Sant'Arcangelo  
 Gouvernement Princier - Principauté de Monaco  
 Italpreziosi S.p.A.  
 Ministero dell'Ambiente e della Tutela del Territorio e del Mare (*Ministry of the Environment*)  
 Programma Ambassador  
 Rotary International - 2071 District

### **PARTNER**

The Cooperativa Sociale Rondine Servizi

### **ATTENDED MASTER'S DEGREES**

Master in global governance, intercultural relations and peace process management  
 Master in constitutional justice and human rights  
 Master in Business Communication  
 Management and auditing of integrated systems, environment, energy, quality and safety for the sustainability  
 International Business and intercultural context  
 Engineering geology  
 Marketing Management  
 Economy, management and digital innovation for tourism  
 Master in Italian wines and world markets



The Studentato Internazionale - World House represents the heart of Rondine Cittadella della Pace and it is the project that totally expresses the association's mission, it implements the innovative training process and the commitment to the formation of change leaders.

In 2018 the World House hosted 16 new students, opening its doors to two new countries, Nigeria and Colombia. Both countries give evidence of the relevance of the project, including youth coming from an area where migration issue generates (and derives from) important social problems (Nigeria) and from a country where a peace process has recently started (Colombia). The latter case also marks the opening of the World House to a new continent: South America.

The 2018-2020 generation is therefore composed by Abkhazians, Bosnians, Chechens, Colombians, Georgians, Ingush, Israelis, Malians, Nigerians, Ossetians, Palestinians, Russians. Each student chose a Master according to his/her skills and interests, from international relations to business communication, from engineering to marketing.



Rondine's program includes the academic education in Italian universities, a non-formal internal training on management and transformation of conflicts, obtaining soft-skills, and, from this year, a specific educational path on social projects.

In 2018 Rondine decided to organize, during the second year of staying in the Cittadella, a training course dedicated to planning and "pre-incubation", through which students acquire skills and tools to draw up a project with social impact once they return to their countries of origin.

During this project training year, students can freely choose to work on projects about cooperation, social business or other subjects, according to their professional vocation. Generally, the training contents are about: Personal and territorial placement; Writing, management and administration of a project; Communication and public speaking; Fundraising; Analysis of business model canvas, with a dedicated winter school which took place this year in Alghero; Testimonials of professionals from civil society, companies, institutions.

With a great event in La Verna, on October 7th, 2018, Rondine launched the International Campaign "Leaders for Peace", and the students of the World House have been actively involved in the research groups for the drafting of the Dossier "Understanding and Transforming Contemporary Conflicts and Threats to Human Rights" that has supported the launch of the campaign. Students have played a key role in the composition and in the reading of the Appeal, including in public occasions as in La Verna, at the meeting in the Vatican with the diplomatic corps of the Holy See, with the President of the Republic Sergio Mattarella and in a private audience with Pope Francis. **The 2017-2019 generation has been part of the delegation which has submitted the global three-year campaign "Leaders for Peace" at the United Nations Headquarters in New York on 10th December 2018 on the 70th anniversary of the Universal Declaration of Human Rights**



## QUARTO ANNO LICEALE D'ECCELLENZA AT RONDINE

**BENEFICIARIES** (reference year 2018/2019)

**27** 27 young high-school students from all over Italy

**BENEFICIARIES UP TO 2018, INCLUDED**

**103** Students trained in Rondine

**PROJECT DURATION**

**1 YEAR**

**SUPPORTERS 2018**

Aboca S.p.A.  
BCC Pisa e Fornacette  
Conferenza Episcopale Italiana – CEI (*The Italian Bishops' Conference*) - 8 x1000 funds to the Italian Catholic Church  
Compagnia di San Paolo  
Fondazione Cassa di Risparmio di Cuneo  
Fondazione Cassa di Risparmio di Pistoia e Pescia  
Fondazione Cassa di Risparmio di Prato  
Fondazione Coca-Cola HBC Italia  
Fondazione Friuli  
Fondazione Niccolò Galli Onlus  
Fondazione di Sardegna  
Fondazione Vincenzo Casillo

**MAIN PARTNER**

Ministero dell'Istruzione, dell'Università e della Ricerca (*Ministry of Education, Universities and Research*)  
Ministero del Lavoro e delle Politiche Sociali (*Ministry of Labour and Social Policies*)  
Regione Toscana

**PARTNER**

Cooperativa Sociale Rondine Servizi  
Gruppo Cooperativo Goel  
Istituto Jaques Maritain  
Jointly  
Nuovo Laboratorio di Psicologia  
Plant Life Economy Foundation  
#YouthEmpowered by Fondazione Coca Cola HBC

**TECHNICAL PARTNERS**

Cambridge University Press  
Casa Editrice G. D'Anna  
Loescher Editore Zanichelli

**SUPPORTER - COMMUNITY NEST**

Fondazione Vodafone Italia



*An innovative process of training  
and civil commitment to know yourself,  
the world and choose your own future*

The Quarto Anno of Rondine is an opportunity for training and study recognized by the Ministero dell'Istruzione, dell'Università e della Ricerca as an experimental process for teaching innovation, addressed to students of Classic high-school, Scientific high-school, and Human Science from all over Italy, who want to attend their fourth year in an international environment as the Cittadella della Pace.

The Rondine Method, developed from the experience of the Studentato Internazionale - World House, is here applied to adolescents' educational path, while they are facing the most important conflict in life: the search for their identity through the transition from adolescence to adulthood, an unsettling "unknown land".



In the Cittadella della Pace they undertake a path of growth and self-awareness to become protagonists not only of their own lives, but also of a real change in their lands, as active citizens of the third millennium.

The educational offer is divided in two specific and interconnected paths:

- Innovative teaching
- Percorso Ulisse (the Ulysses Path)

Teaching is enhanced and innovated through the Rondine Method and the analysis of topics which represent the great challenges of the future. These are part of a path within the Quarto Anno that we symbolically named **"Ulysses. The journey to discover who I am"**: environmental challenges, legality, new digital culture, sustainable economy, new twists between business and social impact, intercultural dialogue. All topics covered through insights with experts and testimonials, **three field trips, laboratories with the World House and the implementation of a project with social impact.** Along with the study, the constant work on conflict -

personal and interpersonal - creates a virtuous circle between individual and relational dimensions, **where self-awareness and the ability of managing emotions are strictly connected with the understanding of other people's feelings and the taking care of interpersonal relationships.** These are the bases of a future global leadership of peace.

All the tools and skills acquired during the year are translated into a project of social impact that each student will then take to his/her own lands. Indeed, the ultimate objective of the Quarto Anno cannot be exhausted in a school year, as it goes far beyond, giving students the opportunity, once they are back in their territories, to be protagonists of a real change. Thus creating, year after year, a network of excellent youth who can affect their own contexts of reference: this is the first basic step to become active and responsible third millennium citizens. **The network was formalized in the community NEST supported by the Fondazione Vodafone Italia in the implementation of their projects for the development of social cohesion.**



## MASTER EXECUTIVE

### Global Governance – Intercultural Relations – Peace Process Management

#### BENEFICIARIES

**9** international, Italian and Rondine's students

#### BENEFICIARIES UP TO 2018, INCLUDED

**22** students

#### PROJECT DURATION

**1 YEAR**

#### SUPPORTERS 2018

Fondation Assistance Internationale - FAI

#### PARTNER

Università degli Studi di Siena



In 2018 Rondine, together with the University of Siena, promoted the second edition of the Executive Master in Global Governance - Intercultural Relations - Peace Process Management. **The high education course was designed to prepare an international class on topics connected with the effects of globalisation and the changing conditions of international relations:** mobility, human rights, transnational and trans-cultural conflicts, new peace-making diplomatic and professional instruments are the main treated subjects.

Lessons are combined with interdisciplinary courses and seminars addressing current issues such as: migration and refugees' crisis, international conflicts, issues relating to human rights and the role of governmental organizations and NGOs. The Master is divided into two semesters - the first takes place at the University of Siena, while the remaining 6 months are dedicated to project work, internships and ad hoc seminars and are held in Rondine.

The second semester's program was composed by different workshops where students met various professionals who work on some of the most difficult challenges that our world is facing today: resolve conflicts, put an end to all forms of violence, provide social justice and create safer and more developed societies, transforming conflicts' conditions and relationships.

Rondine's external students had the opportunity to better know the activities of Rondine and to

understand its practical work in comparison to the theoretical training carried out in the first semester in Siena.

Some of the international experts in Rondine's semester were:

Executives of the World Food Programme, Unicef experts on immigration and unaccompanied minors in Italy, Middle East experts (former UN officials in Iran), Peacebuilding professors and experts from Loyola University, Chicago and Notre Dame University, Indiana (USA).

“ ”

*Here I realized that Rondine is much more than a laboratory of peace. It is first of all a social space to develop your potential in an incredible way*

**Daniel Rothbart**

*Professor of Analysis and resolution of conflicts  
at the School for Conflict Analysis  
and Resolution of George Mason University*

## UWO STUDY ABROAD @ RONDINE

### Canadian students' experience in Rondine

#### BENEFICIARIES

**28** Canadian students

#### BENEFICIARIES UP TO 2018, INCLUDED

**47** students

#### PROJECT DURATION

**4 WEEKS**

#### SUPPORTERS 2018

Ministero degli Affari Esteri (*Ministry of Foreign Affairs*)

#### PARTNER

University of Western Ontario, Canada  
King's College and Huron College



The Study Abroad at Rondine program is the result of the collaboration between the Association and the University of Western Ontario, Canada, together with the affiliated King's College and Huron College. The project was born with a shared mission: training global citizens, responsible and aware youth with transversal, social and civic skills, who are able to face the complicated challenges of contemporary life, active subjects in their respective communities.

Main objectives:

- Mature through the comparison with same age people coming from all over the world who learn how to face conflicts and train to become leaders in their own countries.
- Live a personal growth experience, with a strong intercultural component, to be ready to live in a globalised universe
- Learn the language and discover Italian culture, art, and tradition visiting the most beautiful cities of Tuscany.

Teaching has been combined with conferences, analysis and seminars about topics, such as: international relations, human rights, international law, mediation and transformation of conflicts, studies on peace and Community engaged learning. Other activities have been organized to give students

the opportunity to know the non-profit local situation, by giving their own contribution.

“ ”

*We thought it was a privilege for our students to make an educational path in a place as Rondine and be surrounded by a reality where the construction of peace is a total experience. But the biggest demonstration was what a student said when she returned to her country: I thought I knew which my life career should be, but after Rondine I changed my mind and now I know that I must continue what I started there*

**Cristina Caracchini**

*Associate Professor on Italian Language and Literature at University of Western Ontario, Canada*



## THE RIGHT NOT TO FLEE

Part of the Awareness Campaign of  
Conferenza Episcopale Italiana *"Free to leave, free to stay"*

### BENEFICIARIES

**2** Nigerian students **6** Malian students

### BENEFICIARIES UP TO 2018, INCLUDED

**8** Nigerian and Malian students

### PROJECT DURATION

**3 YEARS**

### SUPPORTERS 2018

Conferenza Episcopale Italiana – CEI  
(The Italian Bishops' Conference) Charitable Measures  
in support of Third World Countries

### PARTNER

Cooperativa Sociale Rondine Servizi  
Caritas Mali  
Salesiani di Don Bosco Of Western Africa  
VIS



The Rondine project under the CEI campaign **"Free to leave, free to stay"** was born as a result of the intensification of migratory flows toward Italy caused by "low-intensity" conflicts and by long-lasting situations of instability in the sub-Saharan region. In June 2017, based on these phenomena, Rondine chose to work in West Africa, where the formation of young professionals, who refuse the corruption and the conflict and who have the necessary strength and skills **to take charge of the future of their country and to lead it to economic sustainability, is the only way to avoid forced migrations.**

In 2018 Rondine started working in Mali, as well as in Nigeria, where the well-known problems of corruption and political greed keep away and even prevent any prospect of growth, development or recovery of economic and productive sectors in students' countries of origin. The loss of the young generations, men and women who should have been the future social stratum of developing countries, push these into a definitive and irreversible underdevelopment, leaving them to corrupted oligarchies with their economic interests.

Six Malian and two Nigerian students are part of the World-House and attend a Master in Italy, the internal non-formal training of the Association about conflict management, soft skills, and the planning process.

Through this training, students acquire skills and tools to draw up a project with social impact to implement on their return.

The aim of this initiative is promoting the reconciliation through projects implemented by the students, in order to spark a positive social, economic and political change in their countries.

““”

*The migration issue will never be solved by raising barriers, fomenting fear of the others or denying assistance to those who legitimately aim for a better life for themselves and their families. That's why the project I want to develop during my stay in Rondine is based on human rights protection, especially on the rights of children in Nigerian rural communities (...), because it means helping them realise their potential and producing an important social development through networks and international partners which promote policies to increase services access*

**Jane Frances**  
Nigerian student

## CATHOLIC COMMITTEE FOR CULTURAL COLLABORATION WITH ORTHODOX CHURCHES AND EASTERN ORTHODOX CHURCHES

### BENEFICIARIES

**14** Orthodox theology students

### BENEFICIARIES UP TO 2018, INCLUDED

**154** scholars

### PROJECT DURATION

**3 MONTHS**

### SUPPORTERS 2018

Conferenza Episcopale Italiana - CEI  
(*The Italian Bishops' Conference*) - 8 x1000 funds  
to the Italian Catholic Church

### PARTNER

Diocesi di Arezzo-Cortona-Sansepolcro  
Pontificio Consiglio per l'Unità dei Cristiani  
(*The Pontifical Council for Promoting Christian Unity*)



Thanks to the collaboration in more than ten years with the Pontifical Council for the Promotion of Christian Unity, every summer the hamlet of Rondine welcomes young theologians from the Orthodox Churches of Europe, Africa and Asia. These scholars of the Catholic Committee for Cultural Collaboration with the Orthodox Churches participate in the activities of the Studentato Internazionale - World House and attend the course of Italian language and culture.

The opportunity to live in a multicultural environment such as that of the Cittadella della Pace is stimulating for the students because it encourages them to confront different creeds and promotes a real intercultural exchange, also through the recitation of interreligious and ecumenical prayers. Studying Italian language gives them the linguistic tools and communicative abilities they need to continue their post-graduation studies at the Università Pontificie in Rome. By the end of the three-month course, in fact, they receive an official certification of knowledge of Italian language.

Moreover, during this period, the young theologians undertake cultural visits in the Tuscany area, take part to the activities promoted by Rondine Association about confrontation and peace, as well as to debates and conferences on interreligious dialogue, with important leaders representing different religions, academicians and experts.



## PROMOTING HUMAN RIGHTS

### BENEFICIARIES

**120** students from secondary and high schools of the La Spezia province

### BENEFICIARIES UP TO 2018, INCLUDED

**120**

### PROJECT DURATION

**2 YEARS** (reference schoolyear 2017/2018 and 2018/2019)

### SUPPORTERS 2018

Fondazione Carispezia



On the occasion of the 70th anniversary of the Universal Declaration of Human Rights, Rondine chose to dedicate part of its activity of external training to education and human rights. In a world characterised by rapid transformation, profound change, conflicts and high complexity, working with young people on human rights is extremely urgent.

The project “Promoting human rights”, supported by the **Fondazione Carispezia**, involved secondary and high schools of the La Spezia province, in workshops led by the international students of Rondine. The objective is spreading a culture where the knowledge of rights and the responsibility to defend them are an integral component of everyone’s life, as well as encouraging students to approach different communication techniques.

**Human rights education is the process through which people acquire knowledge on both their own and others’ rights**, within a context of participatory and interactive learning, using methodologies and training activities that include not only the basics, but also skills and competencies useful in everyday life and in social relations.

Within the project, students have faced specific educational paths, even during the residential

training in Rondine, such as: peace and tolerance, citizenship and participation, interreligious dialogue, equal opportunities and gender equality, environment and sustainable development, freedom of expression.



*An educational path that made the students more aware of the meaning and value of human rights and of what it means to be deprived of. We have seen a personal growth of each of them and of the group that has learned to work together and to listen to each other. The most beautiful result is to see today their commitment to prove themselves to become promoters of new awareness actions*

**Blerina Duli**

*Referent of Training and University area of Rondine*

## OPEN DAY AND CAMPUS

### ACTIVITY IN 2018

**20** Open day **9** Campus

### BENEFICIARIES

Associations, schools and universities

### OPEN DAY BENEFICIARIES

UP TO 2018, INCLUDED

**724**

### CAMPUS BENEFICIARIES

UP TO 2018, INCLUDED

**280**

### CAMPUS AVERAGE DURATION

**3.5 DAYS**



### OPEN DAY

The Open Day is the basic educational/training activity that we propose mainly to schools, but sometimes also to associations or groups interested in the topics of Rondine. **It is an opportunity to meet Rondine Cittadella della Pace reality; a whole morning to get in touch with different cultures and to think about one's own, as well as to invest time in the growth of young active citizens.** During the open day, groups are involved in scheduled activities by the staff of Rondine and by the World House students.

The main objective is promoting the message of the Association, working on topics such as the interpersonal conflicts management (with schoolmates, teachers, family); inclusion and the dialogue of differences; overcoming stereotypes and prejudices, and the human rights education. Specific teaching contents or additional services can be included, paying great attention also on the inclusion of students coming from deprived backgrounds.

### CAMPUS

Schools are the privileged interlocutors also for the Campus, but other kind of groups can also enjoy this activity. Spending 2-3 nights in Rondine, experiencing first-hand, with one's class or group, the World House, is not only an educational experience, but also a personal transformation: **the Campus is the opportunity to experience the everyday life of the Cittadella della Pace, comparing different cultures, growing as a group, learning to relate to others.**

The structure of the program depends on the group's necessities and it starts discovering Rondine and the Arezzo territory, focusing then on topics such as: conflicts management, cooperation and competition, non-violent communication, coexistence with different cultures. There are also testimonials of the young guests of the World House and a final moment of reflection about the experience made and of planning for the return home.



## THE THIRD MILLENNIUM CITADEL

*Structural measures and extraordinary maintenance*

### PROJECT DURATION

**2 YEARS**

### SUPPORTERS 2018

Conferenza Episcopale Italiana CEI  
(The Italian Bishops' Conference) -  
8 x1000 funds to the Italian Catholic Church



Rondine aims at the completion of the Cittadella della Pace as a symbolic and concrete place of training for a new ruling class which can assume leadership roles in the whole planet and direct the human society toward a future of peace.

In this frame arose the idea of the third millennium citadel: a place of regeneration of the human being as a whole, inspired by a method through which the person can learn, at any place, not to become a victim of the conflict and not to support it, but rather to develop a friendly and caring attitude toward every organisational context life.

Constantly referring to the experience of the Studentato Internazionale - World House, Rondine's formative proposal aims to expand, always drawing nourishment from the "first step" of young people who wanted to meet their enemy in Rondine.

All the educational paths will find their place in the third millennium Citadel. Perfectly integrated in the natural setting of the Regional Reserve Ponte a Buriano e Penna, the Citadel will develop along the 2 kilometres of the small municipal road that leads to the ancient village, welcoming in its interior the richness of human diversity. Alongside with the recovery and enhancement of the ancient elements, the development project includes the birth of new spaces and activities.

Once it will be completed, the third millennium citadel will not only be a physical space, but also an inspirational model. Every year it will train new politic leaders, humanist entrepreneurs, educators, and new trainers: artisans of the human, protagonists of the growth and development of new relationships and of their community. A Citadel where

Rondine's esprit can be found and that permeates creatively the context of reference, based on the specific dynamics and needs.

Thanks to the support of the Conferenza Episcopale Italiana through the 8x1000 funds to the Catholic Church, a property has been bought in the historical hamlet of Rondine, as well as a farming and forest land at the foot of Rondine.

Extraordinary maintenances and new constructions made through the contribution of the Conferenza Episcopale Italiana through the 8x1000 funds to the Catholic Church:

- Construction of the canopy of the Caffè Internazionale, including lighting.
- Elongation and closing of the veranda of the Locanda di Rondine sull'Arno, including disposition of a warm/cold air-conditioning system, in order to host more people;
- Consolidation work of Casa Leonardo, which is subject to structural failure, stairs makeover, and exterior painting;
- Makeover of Sala Leonardo's arch, subject to collapse, and subsequent painting;
- Makeover of the attic of one bedroom in Casa Canonica, which hosts the Studentato Internazionale, due to structural failure;
- Renovation of the storeroom of Casa Canonica. The renovation will enable the use of the room for Rondine's paper-based database and materials.



Part Three  
**RONDINE IN THE  
WORLD**



## LEADERS FOR PEACE

### *A global campaign for the emergence of a new culture of human rights through the formation of leaders of Peace*

All over the planet, global civil society is faltering in the face of violent conflict, war, and other challenges to peaceful relations. Over seven billion people are going through volatile, uncertain times; levels of interpersonal, social and international conflict are record high.

According to the World Bank, over two billion people currently live in areas in which human and economic development is hindered by armed conflicts, danger, and violence.

We must act to strengthen the foundations of a peaceful society, based on sustainable development.

Upon the 70th anniversary of the **Universal Declaration of Human Rights**, the Italian Ministry of Foreign Affairs asked Rondine Cittadella della Pace to represent Italy at the **United Nations** with its experience of *“a tangible example offering a fresh start on the vast topic of human rights, which today represent an urgent challenge for the entire planet”*.

Rondine rose to this challenge by launching a

three-year global campaign, **Leaders for Peace**. The core element of this campaign is an Appeal, a text written by Rondine's students and alumni, in which Members States of the United Nations are asked to take a practical step towards training young leaders for peace, equipped with the skills to positively transform conflict situations around the world.

The global Leaders for Peace campaign is Rondine Cittadella della Pace's **unique commitment to contribute directly, within a few years, to affirming a new culture of human rights, by training leaders for peace** and enabling citizens all over the world to transform conflicts positively, by integrating training in the Rondine Method with education on human rights.



*The Appeal of the Rondine's students and alumni to the 193 Members States of the United Nations*



## THE APPEAL

We are young people coming from places of war and post-conflict situations, belonging to enemy populations and parties. We have created and experienced human and cultural coexistence in the twenty years of the life of Rondine Cittadella della Pace in Italy. Through its innovative approach to conflict transformation, which we call the Rondine Method, we have learned to live together as global brethren.

At Rondine Cittadella della Pace we have understood how the concept of enemy is a global fallacy that pervades the world's different cultures and insinuates itself into peoples' lives (emotional, sentimental, intellectual and cultural), depriving relationships of mutual trust. We have concretely understood how one can move away from the permanent logic of "the enemy" and prevent a resurgence of this logic in any context. The aim is to preserve the human component in this new global society and to stop poisoning the planet with war, which feeds on preconceived notions of enmity.

Through this extraordinary experience, in which we have overturned conflict into a springboard for human development, we are able to unmask the fallacy that has rendered immovable more than a billion people in their thinking and individual or collective behaviour.

Unmasking this global fallacy will thus enable us to make a quantum leap forward in the respect of human rights, which have yet to be fully exercised due to war and the logic of "the enemy" that produces it.

This is why we are here at your service! Having recaptured mutual trust among people, we ask states, nations, social, economic, cultural and religious entities, families and individuals to heed our Appeal. We need global leaders, leaders of peace

trained with this new Method, capable of immediately influencing societies and our world to guide change and propel us into a new era of human history.

70 years after the Universal Declaration of Human Rights, and a century after the end of World War I, we can choose to leave one hundred years of war behind us and look ahead to a thousand years of peace. The objective is the gradual extinction of wars from the planet through the affirmation of a culture of pacified relations. For this reason, we must urgently pass on to the leaders and citizens of the world the skills that can positively transform conflict and produce endless benefits.

**Leaders for Peace** is the name of the three-year campaign we are launching today, and for which we ask the 193 UN Member States, and other nations, social, religious and economic entities, families and private individuals to:

**Provide** for the training of new global peace leaders who can intervene in the main contexts of armed conflict in the world to promote the development of pacified social, economic, and political relations. Rondine is committed to training the first 200 leaders over the next 10 years with its Global Intervention Project.

**Extend** to all the Member States education on human rights in their national education systems, integrating them with the results of the Rondine Method on the creative transformation of conflicts, as a significant development of Article 26 of the Universal Declaration of Human Rights.

**Donate** scholarships to train new global leaders. We ask Member States for a symbolic contribution, which can be earmarked in their defence budgets.

## THE FIRST STEPS

7TH OCTOBER 2018

Leaders for Peace was officially launched in La Verna. The ancient Franciscan hermitage is a significant location, at the roots of Rondine's mission: we gathered there in the presence of supporters, members and founders.



11TH OCTOBER 2018

Sergio Mattarella, President of the Italian Republic, was the first Head of State to be introduced to the Leaders for Peace campaign Appeal. The President reacted warmly to the text's powerful words, recognizing the campaign's significance and encouraging the young men and women of Rondine to continue embodying the deep changes needed at these times, so that their voices may be heard, from Italy to the world.



“ ”

*I send my encouragement to the youths of Rondine: may they be beacons of change. The world can be changed from the grassroots even against all odds*

**Sergio Mattarella**

*President of the Italian Republic*

10th DICEMBRE 2018

## MISSION TO THE UNITED STATES OF AMERICA

With the support of the **Permanent Mission of Italy to the United Nations**, on December 10th 2018 Rondine carried its twenty years' experience in creative conflict transformation straight into the heart of the UN Headquarters in New York City, during celebrations for the 70th anniversary of the Universal Declaration of Human Rights.

Representatives of the 193 Member States, as well as members of civil society, industry and academia heard the words of the young men and women who, in Rondine, have learnt to discover the person within their enemy, as well as success stories of alumni

who have gone on to apply tools and skills learnt at the Cittadella della Pace back in their home Countries.

It were them to give voice to the Appeal, in which Rondine asks Member States of the UN to **redirect a token amount from their defence budgets to be invested in bursaries for future leaders for peace, as well as to introduce human rights education in all national education systems, in combination with training on the experimental Rondine Method for creative conflict transformation.**



28TH NOVEMBER 2018

The Leaders for Peace campaign was presented to the Diplomatic Corps to the Holy See, a gathering hosted by Ambassador George Poulides, Dean of the Diplomatic Corps. Support to Rondine's mission was offered by Cardinal Pietro Parolin, Vatican Secretary of State, who thanked the organisation for its' "twenty years of commitment in building peaceful society, by first of all training young people to become the new leaders we so direly need".



3RD DECEMBER 2018

At a private audience with staff, students and alumni from Rondine, Pope Francis offered his support, backing the Appeal and inviting Heads of State to visit Rondine in person, to witness directly how young people are building peace together. "We need leaders with a new mindset" said His Holiness "If leaders are not willing to make the effort of stepping towards the 'enemy', of sharing a meal with them, as you do in Rondine, they cannot lead their people towards peace. This is something that requires humility".



*You have asked us to endorse your Appeal. I will, and I ask Heads of State and Government to do the same. We need leaders with a new mindset*

**Pope Francis**



*Rondine is not merely an example, but a Method which the UN should take into account: a future of peace can be built through dialogue and by overcoming differences.*

**Mariangela Zappia**

*Representative of Italy to the United Nations*



*Rondine's project is extraordinary. It reminds us of our task: we must work to build quality consensus, based on the people themselves.*

**Ben Majekodunmi**

*Chief of the Section of Equality, Development and Rule of Law dell `OHCHR New York*



*Looking at every conflict in the world today, so many answers can be found in Rondine. These young people give us trust for the future*

**Marie Paule Roudil**

*Director of the Unesco liason office - New York*

## FIRST INTERNATIONAL DEBATE ON RONDINE'S METHOD

During the mission in the United States, on **December 13th**, the Rondine Method has been at the centre of the international debate in Washington, attended by the highest international experts in conflict resolution, peace building, peace studies, human sciences, psychology and social studies. An academic international alliance to outline the possible horizons for the application of the Rondine Method in various social and geopolitical contexts.

A unique event attended by about fifteen among the most important experts and academics of the major universities around the world, gathered to bring their contribution for the methodology of Rondine on

creative transformation of the conflict, in order for it to become a tool at the global society disposal.

Among those who gave their contribution: **Andrea Bartoli**, Rector of the School of diplomacy of the Seton Hall University; **Jack Nusan Porte** from Harvard; **Miguel Diaz**, former Ambassador, today lecturer at Loyola University; **Michael David Kaiser**, of the Lutheran College of Washington; **Adam Muller**, from the University of Manitoba; **Aubrey Cox**, United States Institute of Peace USIP; **Charles Hauss** of Alliance for Peacebuilding (AfP).



As a further testimony of the new frontiers of application of the Rondine method, during the meeting, Veronica Kamara, national coordinator of the project "**Initiative for democratic and peaceful elections in Sierra Leone**", presented the results of this first innovative project with high political and social impact promoted by Rondine International Peace Lab.

The process led to a greater awareness of the value of the political commitment on the part of the communities leaders, to a better dialogue between the conflict factions and to an increase in the level of responsibility and trust of the population on the electoral process.

On May 29th, 2018, on completion of the project, a final event attended by all the stakeholders took place at the University of Makeni in Sierra Leone.

An event with high interest at national and international level, as well as for the media and that led to the foundation of the National Committee, which continues monitoring the results of the project and implementing other projects.

The project was concluded with the publication of a **guide of good practice**, which gathers examples, activities and experiences of success. This document is at the disposal of all individuals, organizations, foundations and institutions that are interested in performing similar initiatives.

# LA MISSIONE NEGLI STATI UNITI IN NUMERI

## 10 COLLABORATORS

Caritas Internationalis  
 Consolato Generale d'Italia a New York  
 Delegation of the European Union to the United Nations- New York  
 Istituto Italiano di Cultura- Toronto  
 Office of the High Commissioner for Human Rights  
 Office of the Secretary General's Envoy on Youth  
 Permanent Mission of Italy to the United Nations  
 Rondine International Peace Lab  
 The Permanent Observer Mission of the Holy See to the United Nations  
 United Nations Educational, Scientific, and Cultural Organization  
 University of St. Michael's College in the University of Toronto

## 8 SPONSER

Cafe Milano  
 Conferenza Episcopale Italiana CEI  
*(The Italian Bishops' Conference)*  
 Federazione Toscana Banche di Credito Cooperativo  
 Fondation Assistance Internationale - FAI  
 Fondazione Brunello e Federica Cucinelli  
 Fondazione Giuseppe e Adele Baracchi Onlus  
 Fondazione Mondo Unito  
 Regione Toscana

**10 DAYS**

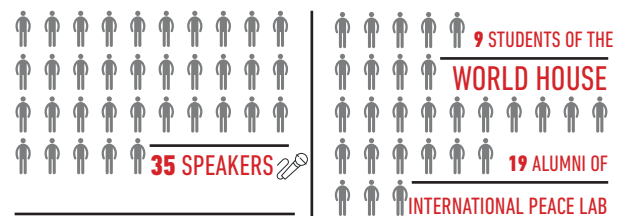
**7 EVENTS**

## 15.500 KM TRAVELLED



## 5 LOCATIONS

Rondine • Milan • New York • Washington • Toronto



**PROTAGONISTS** FROM 12 DIFFERENT COUNTRIES IN THE WORLD

## 4 INSTITUTIONAL VENUES

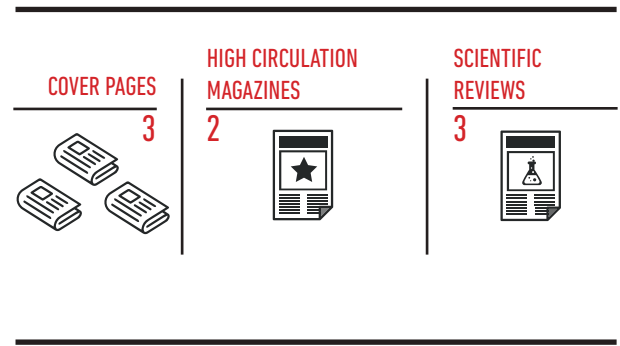
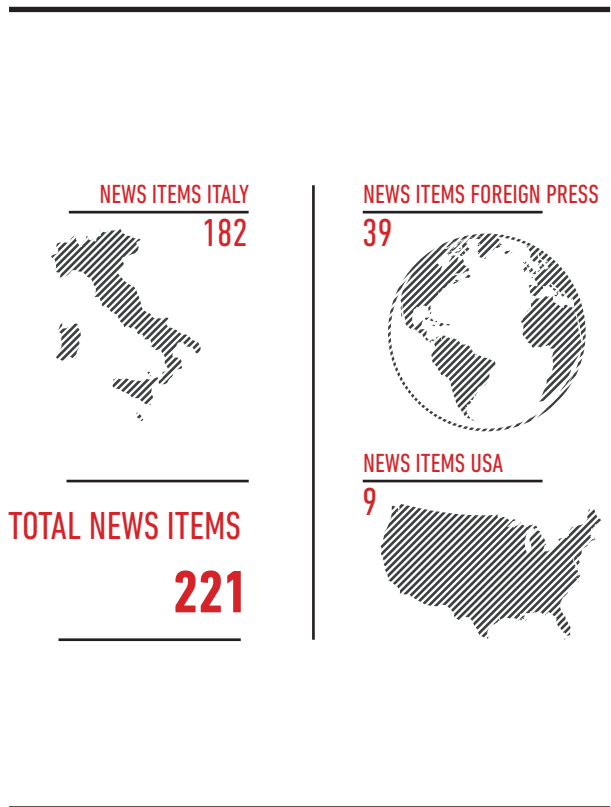
United Nations Headquarters, NYC  
 Church Center for the United Nations, NYC  
 Consulate General of Italy, NYC  
 Italian Embassy, Washington D.C.

## 9 UNIVERSITIES INVOLVED

Harvard University, Cambridge  
 Seton Hall University, New Jersey  
 Catholic University of Milan, Italy  
 George Mason University, Washington D.C.  
 University of Notre Dame, Indiana  
 Lutheran College, Washington D.C.  
 University of Manitoba, Winnipeg  
 Loyola University, Chicago  
 St. Michael's College, Toronto



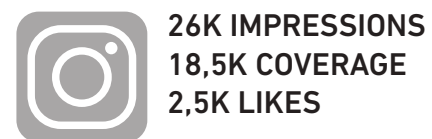
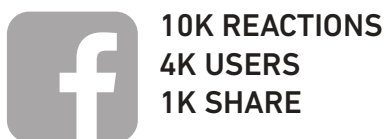
# MEDIA COVERAGE



## 31 VIDEO PROGRAMMES

# WEB AND SOCIAL NETWORK COVERAGE

7 OCTOBER 2018 / 7 JANUARY 2019





Part Four  
**PUBLIC  
ENGAGEMENT**



### YOUTOPIC FEST 2018

From the international momentum to the connection with the territory, through the strength of the community, the Cittadella della Pace in Arezzo is ever more a project laboratory for a sustainable model of coexistence and sharing, universally valid.

2018 was the year of the consolidation of **YouTopic Fest**, the network-event which aims at a constructive reflection on how to overcome conflicts in all their categories (international, social, inter-personal). The third edition of the event that takes place in Rondine Citadel has its centre of gravity in "a real utopia for a global model", showed through international conferences, testimonials, laboratories, good practices, and innovative projects. Peace, dialogue, formation, trust,

and development were the main topics for the construction of sustainable and sharing models. It was a moment of reflection for the members of the community, which turned 20 this year, and above all an opportunity to relaunch the action of all those communities that are bringing to Rondine a message of peace and overcoming conflicts throughout the world.

Among the central topics of 2018, there is the humanistic management as an instrument of peace, because Rondine points out that the best and most constructive relations start precisely from an innovative work model, which gives importance to **skills and human enhancement**. YouTopic Fest is an open container that goes from the macro to micro: a big space for the Rondini d'Oro, the former World House students with their experiences and the results of their projects which today are significantly starting to change their societies, enhancing internationally the work of Rondine; but also great attention to the territory to which YouTopic addresses to share the product of its work and to establish fruitful relationships. As the one with Oida (Orchestra Instabile di Arezzo - Unstable Orchestra of Arezzo), which allowed the artistic and musical offer of the Festival to bloom again. And yet the central topic is the formation, starting from the contribution offered by the Quarto Anno which finds here its closing moment.

### THE INAUGURATION OF HIGH EDUCATION PATHS

It is the second stable appointment of Rondine which takes place in the Cittadella della Pace and enshrines the launch of the new high education path of Rondine which witnessed in 2018 a significant growth and a vast public from Italy and the world to welcome the next generation of World House, the inauguration of the fourth edition of the Quarto Anno and the activation of new training projects.

There were 16 new admissions which led to 27 the total number of the international guests of the Cittadella della Pace. Among the news there is the opening to two new conflict areas: **Nigeria and**



**Colombia.** Rondine is ever more international, due to new collaborations with Canada and United States which enrich the educational offer. Among these, there is the one with the School for Conflict Analysis



and Resolution of George Mason University presented by Professor Rothbart, within the framework of its new research project entitled "Overcoming ethnic hatred: developing the character among the witnesses of the conflict" that establishes the collaboration of Rondine with one of the greatest centres in the world for the study on conflict resolution. The results of the first two years of the program **Study Abroad at Rondine**, in partnership with the **University of Western Ontario in Canada and the affiliated Kings College and Huron College**, have been presented. Through this program, more than eighty young Canadians spent a month at Rondine. After the success of the first edition, the **Master in**

**Global Governance, Intercultural Relations and Peace Process Management** starts again, created with the Department of Social, Political and Cognitive Sciences of the University of Siena, with Rondine as main professional partner. Finally, the inauguration of the third edition of the *Quarto Anno Liceale d'Eccellenza*; 27 students of the *Quarto Anno Liceale d'Eccellenza* who represent the whole territory, from north to south, including islands. In fact, from this year, there are two new regions, Lazio and Emilia Romagna, which extend the representation.



## 2017 ANNUAL REPORT

Rondine is back to Rome in one of the highest institutional locations such as the Chamber of Deputies to present its work in the creative transformation of the conflict in the presence of civil and religious authorities, representatives of the world of culture, politics and information and to draw new lines of development of its activities. An opportunity to present the results of the reflection on the method that has been applied over these years on the 180 students coming from places of conflict around the world that received education in the Cittadella della Pace. A reflection that has now reached maturity and supported by a scientific study, under the care of the *Università Cattolica* of Milan and the *University of Padova*. As a further testimony of the new frontiers of application of the Rondine Method, during the meeting the results of the project "Initiative for democratic and peaceful elections" have been presented. This project represents the

first concrete implementation of the Rondine Method in conflicts areas. Among the contributions, **Ettore Rosato**, Vice President of the Chamber of Deputies, **Maria Cristina Ferradini**, Managing Director of the Fondazione Vodafone Italy, **Susan Allen**, Director of the Center for Peacemaking Practice, George Mason University and **Maurizio Milan**, President of the Associazione Italiana Formatori (Italian Trainers Association) and finally the message of **Elisabetta Belloni**, Secretary General of the Ministry of Foreign Affairs that announced the invitation to Rondine to speak at the United Nations on behalf of the Italian Government on the occasion of the 70th anniversary of the Universal Declaration of Human Rights as *"concrete and exportable example of how conflicts can be faced and overcome within the civil society, spreading from the dialogue and interpersonal relationships, in a perspective of collective development preventing the degeneration in armed conflicts"*.

## AWARENESS CAMPAIGNS

The communities and an increasing number of donors are involved in Campaigns to raise public awareness and to collect funds to promote the message of Rondine and make it sustainable over the years. Rondine specifically promotes:

### THE LITTLE DONORS CAMPAIGN

Rondine has to its credit more than 400 members, who participate both giving an economic contribution and offering their time or skills. This campaign is part of the institutional activities of Rondine and has the purpose of consolidating the Membership of Rondine and spreading its method of conflict transformation, the values and the principles of dialogue and peace.

### THE "5 STORIES TO CHANGE 1000" CAMPAIGN

It aims to collect 5x1000 funds of the donors to support 5 scholarships for the students of the World House, for them to live the experience of Rondine and take back to their countries of origin what they have learnt. The dramatic stories of **Lina, Endrit, Ana, Ulviyya and Ahmed** in their countries in conflict, meeting their "enemy" in Rondine and the learning experience led them to an important personal change which turns to social change, through experiences and projects that they will take back to their own reference framework.

In 2018, referring to the annuity 2016, Rondine has collected 19.707 € with 322 preferences.

Moreover, in October 2018 Rondine created the **awareness global campaign "LeadersForPeace"** to ask each of the 193 Member States to allocate a symbolic sum of their own defence budget to the formation of as many global leaders who are able to intervene in the main conflict areas in the world, to promote the development of social relations and pacified politics. During this campaign, which is still in progress, over **1000 petitioners** were involved through the institutional page **leadersforpeace.rondine.org**, in particular the Vestri Cioccolato company of Arezzo which created for Rondine the "Medal of Peace".



## MEDIA & PRESS



*The media, describing and specifying the external reality, present to the public a list of what to have an opinion and discuss about" "As a result of the action of the newspapers, television and other media, the public is aware or ignore, emphasizes or omits specific elements of public scenarios*

**E.F. Shaw**

*cit. from 'Agenda-setting and mass communication theory'*

The social impact of an organization passes necessarily also through its narration and reputation determined by the traditional media. For this reason, for years Rondine invests in media relations, which in 2018 have experienced a significant empowerment in relation to the growth of the commitment in the work of advocacy and awareness. A commitment that increasingly focuses on **strategic alliances based on reciprocity and the sharing of objectives and values**; that is not only limited to the overall enhancement of newsworthy content but that looks especially to the **multiplicative potential of the message it generates**, starting from the sharing of the tools that Rondine offers in conflict transformation to a potentially universal target; and that always focuses on **the youth**

**trained here with their experiences and the deep change they live and that they offer as a gift to humanity.** It is ever more essential the **role of project impact** that after twenty years acquires a value not only measurable in numerical terms but by its innovative potential. A job increasingly structured even on the **international area** which has found in the campaign **Leaders for Peace** a new opportunity of relaunch and growth capable of intercepting the overseas media interest and create new openings on a wider front, from Europe to the Caucasus.

## WEB AND SOCIAL MEDIA



The social networks, as instruments at the Communities' service for their ability to share, inform and transfer the emotions of everyday life, represent a fundamental tool of Rondine's communication; due to their intrinsic dynamism they can transmit the constant change that we find in the very nature of Rondine.

Numbers register a growth with regard to engagement, coverage and interaction thanks to the

energies and the professional skills that, beyond any strategy, always focus on what really matters in Rondine: the person.

**Facebook** 14.387 follower (+36% compared to 2017)

**Instagram** 1.248 follower (+ 8% compared to 2017)

**Twitter** 1.204 follower (+ 6% compared to 2017)

**YouTube** 239 iscritti (+11% compared to 2017)

## OPERATION DRESS CODE

In 2018 Rondine deeply renewed the communication of its own identity and projects, both from a contents and from a visual point of view. A choice born from the need to adapt its communication style to the international development of the organization and to reach in an effective way an ever-wider audience. With this objective the new site [www.rondine.org](http://www.rondine.org) was published, relaunching the mission and vision of the association by following its development over the years - from the origins of the project in 1988 to its completion prospect in 2118 - and in space, both through the project of the Third Millennium Citadel and through the expansion of the international measures.



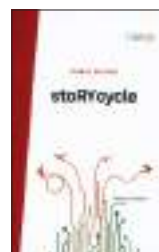
## EDITORIAL LINE

2018 witnessed the entry of Rondine in the publishing world that has led to the publication of 5 volumes.

This was a long-term need: putting on paper this twenty-year experience which has its fulfilment in the collection "Trame". As in an artisanal weaving, trying ancient and new yarn to compose never seen textures, Rondine weaves the differences starting from the most distant: the stories of the enemies. Here the Rondine editorial collection was born, to transmit the history of the Cittadella della Pace, its protagonists' testimony, and the basis of its Method. Publications are all in dual-language Italian-English, signed by the President Franco Vaccari: *Overspilling - an approach to conflict*; *stoRYcycling - the beauty of upturned stories*; *Metodo Rondine- the creative transformation of conflicts*.

Together with this collection, there are two important

publications more. The first one, published by Il Mulino, discloses the results of the research carried out by the Università Cattolica del Sacro Cuore of Milan and by the University of Padua, published in the volume "*Rondine Method. Within the conflict, over the enemy*". Finally, the publishing of the official interventions of the launch of the Campaign that took Rondine to the United Nations, collected in the book "*Leaders for Peace. From La Verna to Pope Francis, an appeal to humanity*", published by Libreria Editrice Vaticana.





## FUNDRAISING

In 2018 the Association has registered a remarkable growth in terms of projects, activities, visibility and communication and, in order to cope with the consequent increase of economic requirements, the fundraising has followed the same trend, reaching a total of 1.835.768 euro between public and private donations. The insertion of a new resource in the Development Department, with project and fundraising skills, allowed to better look after the historical economical stakeholders of the Association and, at the same time, to open new national and international financing lines, which allowed to register a substantial increase of contributions geared to the consolidation of the activities of the international training, Rondine core business. The resources devoted to international fundraising had the possibility to make trips to explore the U.S. panorama, to present the reality of Rondine and to establish new partnerships, making new contacts with foundations, organizations, institutions and individuals in view of the December mission at the United Nations.

Thanks to the new resources and to a more systematic and structured way of working, in accordance with Rondine's governance inputs, it was possible to work on the maintenance and care of historical supporters of the Association, focusing on their loyalty, making some of them keeping their contribution, and, in some cases, increasing it.

There are always more multiyear funds that help the stabilisation and the revenue forecast, which are a sign of consolidated relations, as with the Conferenza Episcopale Italiana and the Fondation Assistance Internationale. The data thus confirm a strong increase of support by private individuals - especially foundations - and a stability in public revenues, thanks to the contributions made by the Ministero dell'Ambiente e della Tutela del Territorio e del Mare (the Italian Ministry of the environment) and by the Regione Toscana, faithful partners of Rondine.

Another success is marked by the acquisition of new donors that could understand the mission of the Association and support its projects and development, not only from a numerical point of view, but aiming at the quality, too; among others Foundation Coca Cola HBC and Fondazione Casillo. Finally, regarding the diversification of the typology of the reference targets, which is based on a logic of guarantee of stability of the structure, we can say that today companies, individuals, institutions,

foundations, and service support Rondine by financing specific projects and institutional activities.

An important objective achieved during the year is the donors retention, both small and big: the Development Department developed an ad hoc winning strategy that included targeted moments, meetings, visits and specific reporting of the main activities for the maintenance of the contributions. The economic stakeholders not only visit the association on a regular basis but also participate in those decisions within their competence which are more important for the life of the Association, encouraging the entry of new sponsors.

The Quarto Anno, for example, can now count on more than ten private partners around Italy; the university research on Rondine Method, carried out by the Università degli Studi di Padova and the Università Cattolica del Sacro Cuore di Milano, is supported by the Fondazione Vodafone Italia; and the World House – Studentato Internazionale can continue its work with the Malian students and the opening to a new country, Nigeria, thanks to the contribution of the Conferenza Episcopale Italiana as part of the awareness campaign "Free to Leave, free to stay", with the objective to face the migration phenomena through the formation of students coming from Africa. Due to the historical character of Rondine, the fundraising is still very focused on the activation of big projects and donors, in comparison with other similar organisations. But over the years a core group of supporters is consolidating as a "community", either in the "ambassador" program or with the membership, there are people that could be, in the medium-long term, a potential catchment support area, by supporting the institutional activity and the fundraising campaigns. That is why, especially in recent months, new strategies to the consolidation of the community and activation of new donors have been implemented, to create the conditions for greater sustainability in the long term.

## SUPPORTERS 2018

### INSTITUTIONAL ACTIVITY

- Aboca S.p.A.
- Chimet
- Fondation Assistance Internationale - FAI
- Italpreziosi S.p.A.
- SACE S.p.A.

### WORLD HOUSE

- Andy Khawaja - Allied Wallet Ltd
- Conferenza Episcopale Italiana - CEI (*The Italian Bishops' Conference*) - 8 x1000 funds to the Italian Catholic Church
- Emanuele Gatteschi
- Fondazione Brunello e Federica Cucinelli
- Fondazione Cassa di Risparmio di Firenze
- Fondazione di Comunità per Rondine with funds of the Presidenza Regione Toscana
- Fondazione Enel
- Fondazione Giuseppe e Adele Baracchi Onlus
- Fondazione Sant'Arcangelo
- Gouvernement Princier - Principauté de Monaco
- Italpreziosi S.p.A.
- Ministero dell'Ambiente e della Tutela del Territorio e del Mare (*Ministry of the Environment*)
- Programma Ambassador
- Rotary International - 2071 District

### QUARTO ANNO LICEALE D'ECCELLENZA (*FOURTH HIGH SCHOOL YEAR OF EXCELLENCE*)

- Aboca S.p.A.
- BCC Pisa e Fornacette
- Conferenza Episcopale Italiana - CEI (*The Italian Bishops' Conference*) - 8 x1000 funds to the Italian Catholic Church
- Compagnia di San Paolo
- Fondazione Cassa di Risparmio di Cuneo
- Fondazione Cassa di Risparmio di Pistoia e Pescia
- Fondazione Cassa di Risparmio di Prato
- Fondazione Coca-Cola HBC Italia
- Fondazione Friuli
- Fondazione Niccolò Galli Onlus
- Fondazione di Sardegna
- Fondazione Vincenzo Casillo
- Ministero del Lavoro e delle Politiche Sociali (*Ministry of Labour and Social Policies*)
- Regione Toscana

### TRAINING PROJECTS

- Conferenza Episcopale Italiana - CEI (*The Italian Bishops' Conference*) in support of Third World Countries
- Fondation Assistance Internationale - FAI
- Fondazione Carispezia
- Fondazione Vodafone Italia
- Ministero degli Affari Esteri (*Ministry of Foreign Affairs*)

### GOLBAL CAMPAIGN "LEADERS FOR PEACE"

- Cafe Milano
- Conferenza Episcopale Italiana
- Federazione Toscana Banche di Credito Cooperativo
- Fondation Assistance Internationale - FAI
- Fondazione Brunello e Federica Cucinelli
- Fondazione Giuseppe e Adele Baracchi Onlus
- Fondazione Mondo Unito
- Regione Toscana

## COMMUNITY

In its commitment to a global intervention, Rondine created the Community, networks of people with the aim of spreading the mission of Rondine in the different contexts in which they intervene, promoting dialogue and the construction of paths to peace and creative transformation of conflicts, in their respective fields of competence.

Communities are – among relationships - the "good conductor" of the Rondine Method. Their main objective is Rondine active "contamination". Creating a community and not simply networks: ordered, identifiable and recognizable, and generators of sense of belonging and identity that can autonomously develop promotion paths of peace and conflict transformation in the different spheres of competence. They are not organized movements but groups that live through the sharing of a common sense of service and "return" of a common experience lived, that opens to the creation of new relationships and opportunities.

With the investment in the communities, relaunched with the strengthening of RIPL in 2018 and the creation of a network of Rondinelle d'oro, Rondine aims to strengthen the following communities:



### MEMBERSHIP

It represents the community of members of Rondine, who support the activity in the decision-making, in voluntary activity and through donations.

### AMBASSADOR

It is the community of people who want to become ambassadors of the message of Rondine in their territory, promoting events and initiatives to increase the awareness of the public opinion. An important role is played by the Ambassadors of Rondine, people and families who help Rondine to pursue its mission through promotion and financial support: in 2018 the couple of Ambassadors Ritalba and Giuseppe Spinetta promoted among the institutions the Campaign Leaders for Peace and activated numerous supporters in the Principality of Monaco. An important contribution was offered by the entrepreneurs of Trentino, coordinated by Mario Obrelli and the Board Director Leonesi, for the 5x1000 funds and part of Rondine's buildings renovation, related to the project "Rondine, Citadel of the Third Millennium".

### TEACHERS

It is the community for all the teachers who actively collaborate with Rondine to implement its methodology, both in Rondine and in other contexts.

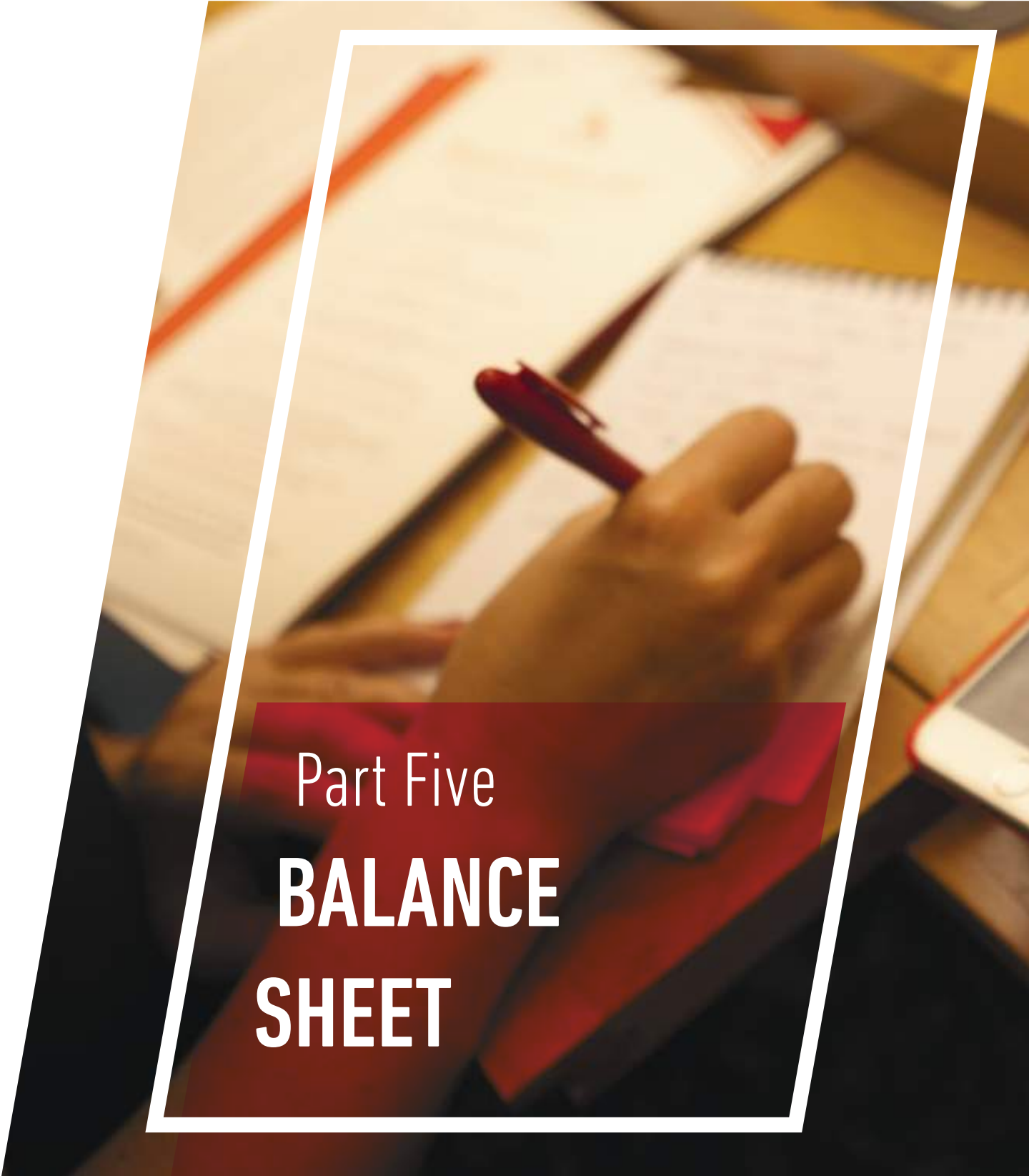
### "QUARTO ANNO" FAMILIES

The families of the students of the Fourth High School Year of Excellence in Rondine participate at meetings on family conflicts. By the end of the training project, they become active promoters and supporters of Rondine.

### WORLD HOUSE AND RONDINE INTERNATIONAL PEACE LAB FAMILIES

The families of the students of Studentato Internazionale – World House and Rondine International Peace Lab (the association of the Rondini d'Oro who completed their educational path in the Cittadella della Pace) are the first contexts in which the students can bring the Rondine's message of peace, in order for them to become themselves promoters in their respective territories.



A close-up photograph of a person's hand holding a red pen, poised to write on a document. The document is on a desk, and there are other papers and a smartphone visible in the background. The image is framed by a white border and a red overlay at the bottom.

Part Five  
**BALANCE  
SHEET**

## BALANCE SHEET

ASSETS	On 31.12.2018	On 31.12.2017	LIABILITIES	On 31.12.2018	On 31.12.2017
Fixed assets	885.864	760.738	Net equity	<b>795.827</b>	581.746
Intangible	252.643	198.851	Endowment funds	2.869	2.870
Tangible	418.070	346.736	Restricted assets	677.910	465.571
Financial	215.151	215.151	Unrestricted assets	115.048	113.306
Current assets	<b>489.967</b>	<b>302.076</b>	Employee severance indemnity	73.116	76.780
Inventory	5.316	382	Amounts due within one year	368.823	248.437
Receivables from financial institutions	123.574	228.679	Amounts due after one year	103.922	123.698
Other receivables	6.010	32.663			
Cash and cash equivalents	355.068	40.351			
Accruals and prepayments	<b>10.585</b>	<b>6.092</b>	Accruals and prepayments	44.728	38.245
<b>TOTAL ASSETS</b>	<b>1.386.416</b>	<b>1.068.905</b>	<b>TOTAL LIABILITIES</b>	<b>1.386.416</b>	<b>1.068.905</b>

## INCOME STATEMENT

EXPENSES	On 31.12.2018	On 31.12.2017	INCOME AND REVENUES	AI 31.12.2018	AI 31.12.2017
Primary activities	1.240.250	935.393	from Individuals and Public bodies	1.835.764	1.477.815
Development and Promotion	184.880	183.071	from Fundraising campaigns	0	10.583
Ancillary activities	0	0	from ancillary activities	0	0
Financial expenses	16.643	19.072	from financial income	4	172
General support expenses	376.124	336.749	<b>TOTAL INCOME</b>	<b>1.835.768</b>	<b>1.488.569</b>
<b>TOTAL EXPENSES</b>	<b>1.817.898</b>	<b>1.474.285</b>			
Earnings before tax	17.870	14.184			
Duties and Taxes	16.127	13.442			
Total expenses after taxes	1.834.025	1.487.727			
Net Income After Taxes (NIAT)	1.743	842			
<b>BALANCE</b>	<b>1.835.768</b>	<b>1.488.569</b>	<b>BALANCE</b>	<b>1.835.768</b>	<b>1.488.569</b>

The Annual Accounts 2018 are composed of the Balance Sheet, the Income Statement, the Notes to the financial statements, and the Cash flow statement, and they represent the financial position and the economic result for the fiscal year, and they

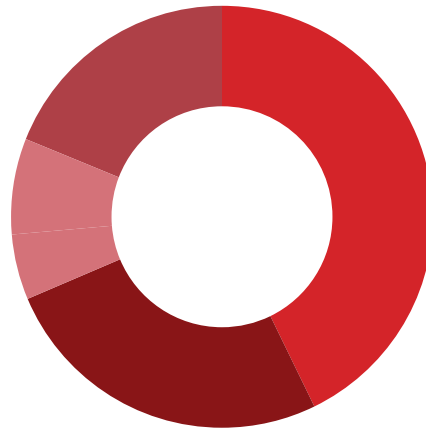
correspond to the accounting records. The present Accounts were revised by the Board of Auditors, statutory component of Rondine, obtaining a positive opinion.

## DESTINATION OF FUNDS TO MISSION ACTIVITIES

Structural development activities **19%**

Advocacy and Awareness activities **12%**

"Quarto Anno" and related activities **26%**



World House - Studentato Internazionale **43%**

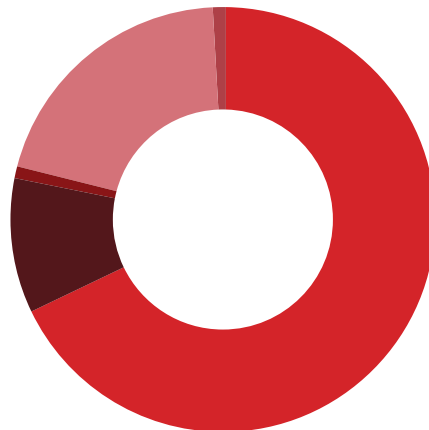
## FUNDS DISTRIBUTION

General support expenses **20%**

Financial expenses **1%**

Development and promotion **10%**

Duties and taxes **1%**



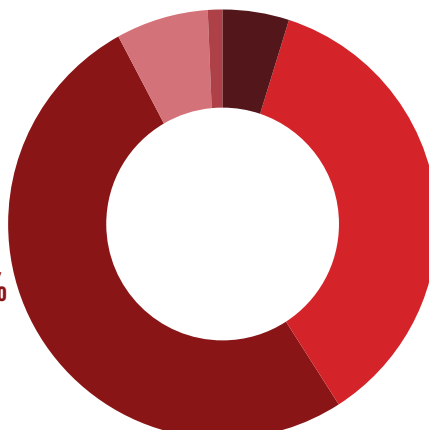
Institutional activities **68%**

## ORIGIN OF FUNDS

From individuals **7%**

From companies and private organisations **51%**

Other income **1%**



From public bodies **5%**

From foundations **36%**